

The Strength to Change



Solvay 2009

A Group active in Chemistry



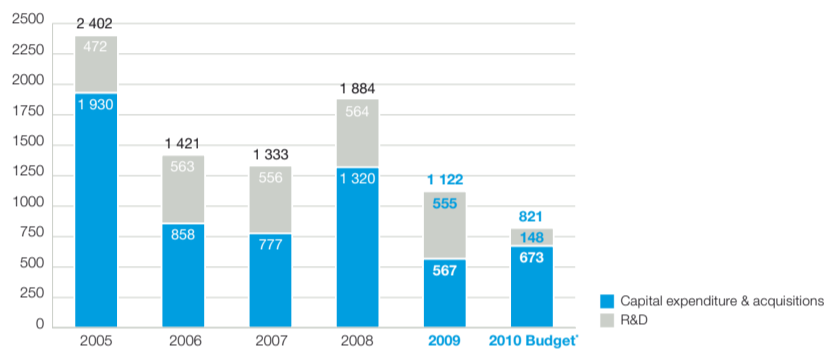
Solvay 2009

EUR 8 485 million sales
 EUR 905 million EUR REBIT
 EUR 553 million net income
 EUR 1 375 million REBITDA

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Expenditure for the future

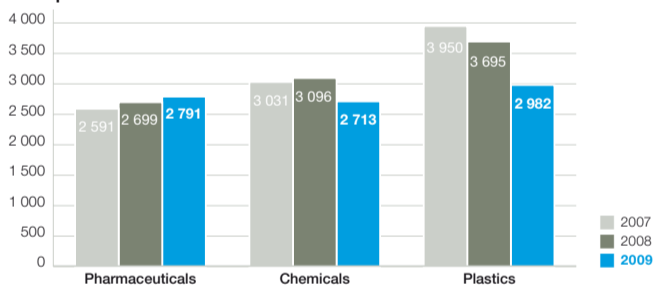
Total Group capital expenditure, acquisitions and R&D 2009 = EUR 1 122 million



*Without the Pharmaceuticals Sector and the reinvestment of the proceeds of the sale of this Sector.

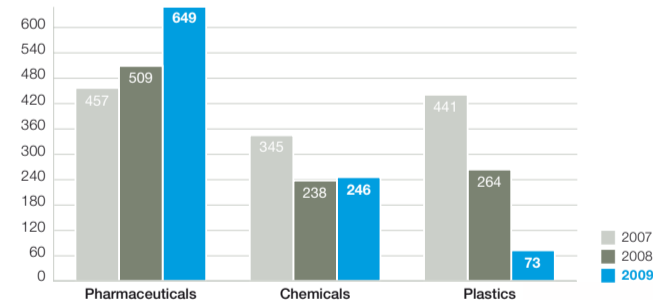
Activities

Group sales 2009 = EUR 8 485 million



Group REBIT 2009 = EUR 905 million

(Including "Corporate & Business Support": EUR -63 million)



Strategic refocusing of the Group's activities

Strategy of sustainable and profitable growth speeded up by sale of pharmaceuticals activities

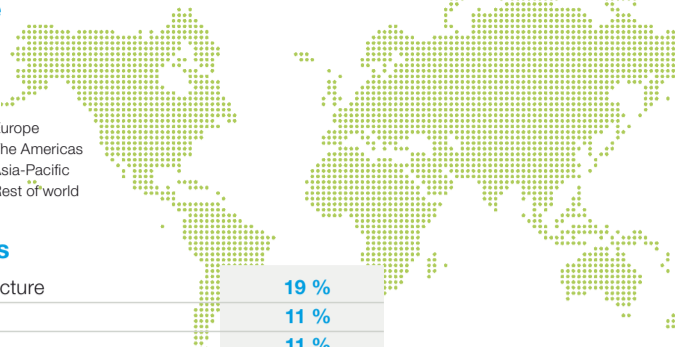
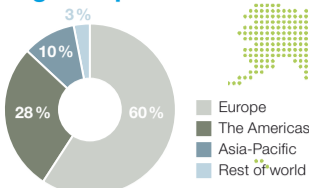
Reinvestment of the proceeds from the sale of the pharmaceuticals activities (EUR 5.2 billion), with an emphasis on longterm value creation, by:

- investing in high value added activities and in strategic projects in Chemicals and Plastics;
- continuing geographic expansion into regions with growth potential;
- pursuing the development of activities and new products with low energy footprint;
- reducing the cyclicity of Solvay's portfolio of activities.



Geographic and market diversification of the chemicals and plastics activities in 2009

A global presence



Customer markets

Construction and architecture	19 %
Chemical industry	11 %
Automobile industry	11 %
Glass industry	8 %
Water and the environment	7 %
Electricity and electronics	6 %
Detergents, cleaning and hygiene products	6 %
Paper	5 %
Packaging	4 %



Chemicals Sector

Solvay is firmly convinced that chemistry, its profession, will contribute to humanity's response to ensure the sustainable development of our planet.



Key figures [EUR million]

	2007	2008	2009
Sales	3 031	3 096	2 713
REBIT	345	238	246
REBITDA	508	398	413
Depreciation	248	85	189
Capital expenditure	315	410	244
R&D	37	37	36
Headcount*	8 395	8 966	8 721

* Full-time equivalents at January 1 of the following year for 2007; at December 31 of the current year from 2008.

Main products	Europe	World
Soda ash	1	1
Sodium bicarbonate	1	1
Hydrogen peroxide	1	1
Caustic soda	2	3

In the Chemicals Sector, Solvay is sticking to its strategy in what is still a challenging environment by:

- intensifying geographic expansion through investment in flagship products and high growth regions;
- growing in specialties, mainly bicarbonates and fluorinated and organic specialties;
- continuing technological innovation;
- consolidating the competitiveness through operational excellence, world-class plants, and skilled management of energy and product portfolio.



Plastics Sector

Solvay Plastics is continuously reinforcing its vast range of plastics and innovative materials to answer the many environmental, economic and human challenges of tomorrow in close partnership with its customers.

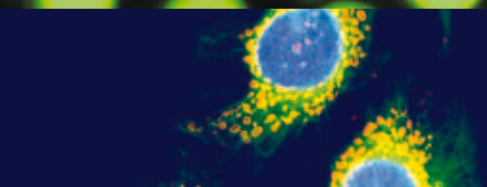
Key figures [EUR million]

	2007	2008	2009
Sales	3 950	3 695	2 982
REBIT	441	264	73
REBITDA	636	458	285
Depreciation	195	201	212
Capital expenditure	334	393	254
R&D	87	79	78
Headcount*	8 977	8 816	8 402

* Full-time equivalents at January 1 of the following year for 2007; at December 31 of the current year from 2008.

Main products	Europe	World
Fluorinated polymers	1	3
High performance engineering	1	1
Inergy Automotive Systems (fuel systems)	1	1
Vinyls	2	3
Pipeline (pipes & fittings)	4	-

Solvay Plastics has taken advantage of the crisis to increase its robustness while remaining strongly focused on developing new and sustainable products and on geographic expansion.



New Business Development

New Business Development, with its open and structured approach, positions Solvay to participate in markets of the future that could make a significant contribution to the sustainable and profitable growth of the Group.

Tomorrow will not wait. Despite the recession, Solvay is busy developing new areas of potential growth, through a process of open and collaborative innovation.

The NBD activity is organized into strategic platforms around particular themes.

The Organic Electronics platform

- OLEDs.

The Renewable Energies platform:

- materials and components for manufacturing fuel cells;
- Third-generation (organic) photovoltaic cells.

The Nanotechnologies platform

The Renewable Chemistry platform

